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Emerging	Established	Exemplary
Effectively Engaging Target Audiences Through Social Media	n Social Media	
One or two social media channels (such as facebook, Twitter, YouTube/SchoolTube) used with little monitoring  Social media use limited primarily to announcements such as weather-related events and school/district events  Multiple people in district have posting rights on different social media channels but little coordination is evident; posting guidelines non-existent or unclear  Two-way conversations limited; negative conversations not addressed in a timely manner  Lack of board policies regarding social media usage  No tracking of analytics of postings by channel	Multiple social media channels used strategically for different audiences; monitored regularly Social media use includes broader scope of content beyond announcements such as student/staff recognition, professional development, student enrichment activities and promotion of programs Strategies in place to drive traffic to district website or other web-based information source Some coordination exists among people in district with posting rights; posting guidelines easily accessible Growth in two-way conversations addressed promptly Board policies in place regarding social media usage for staff and students Analytics by platform tracked and shared regularly with leadership team	Within overall communications plan; coordinated by the school communications department  Selection and usage of social media based on researched audience preferences and profiles, in accordance with RACE  Social media use spans full range of district communications; audience encouraged to interact with the district via social media  Clear, ongoing proactive coordination exists among people in district with posting rights; team meets regularly.  Board policies regarding social media shared with students, parents, staff and public via multiple mechanisms (website, social media channels, student handbooks, employee manuals)  Regular updates for students, staff and parents on best practices and staying safe while using social media channels  Goals established for attaining views or interaction aligned with district communications plan; leadership team tracks results and adjusts strategies accordingly
Effective Crisis Communication Plans and Procedures	ocedures	
Written crisis communications plan non- existent or in early stages of development Little or no alignment of crisis communications with emergency response procedures Communications during crisis implemented on a case-by-case basis; inconsistencies and gaps exist from event	Written crisis communication plan developed and includes varied series of approaches to reach target audiences, i.e., official spokesperson designation and schedule of public notifications and updates, telephone and electronic messaging, website updates, news media coordination, etc.  Plan aligns with emergency response procedures  Periodic training in crisis communications for school leaders and communications staff  Plan periodically reviewed for improvement, typically in response to mandated updates	Comprehensive written crisis communications plan aligns with emergency response plan; revisited and tested regularly, especially in the wake of school tragedies  Regularly seeks police and city input for joint review and development of crisis communications plan  Systematically benchmarks against other school/agency crisis communications efforts to identify best practices and incorporates into written plan  Maintains an up-to-date emergency contact sheet and strong relationships with emergency departments' point of contacts

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Rubrics of Practice and Suggested Measures